FEC Committee

Quarterly Presentation

May 11, 2022



Impact

Small Business Programs

16,811

Licensed businesses in the city

2,500

Approximate number of businesses our programs will be able to support

15%

Of businesses supported in 3 years!



## New and Expanded Small Business Programs



Expansion of Existing Programming

Small Business Loan Program

Façade Improvement

New Programming

Small Business Hubs

**Local Hire** 

PACE

Commercial Down Payment





Small Business Grants Permanent Affordable Commercial



#### American Rescue Plan Focus Areas





#### **Program: Small Business, Non-Profits and Creative Talent Grants**

- Outcomes: Support small businesses, non-profits and creatives negatively impacted by COVID-19 access grant funding to survive, adapt and grow in a post-COVID environment.
- Program Description: Resurgence Grants, up to \$40,000, to small businesses & non-profits, and Elevate grants, up to \$20,000, to creative talent which are used for mitigating financial hardships and assisting to implement COVID-19 preventive mitigative tactics in the post COVID-19 environment.
- KPIs:

# of small businesses that are awarded a grant # creative businesses that are awarded a grant % vulnerable small businesses that apply and that are awarded a grant (by NPU) # small
businesses that
become
financially stable
as a result of the
support

# businesses that increase turnover (by more than 20%) and/ or employment (and # of jobs) as a result of the support



**Business** 



#### Program: Business Support Technical Assistance Network + Southside Small Business Support Hub

- Outcomes: Physical small business hub(s) will support small businesses with a particular focus on the Southside neighborhoods.
- **Program Description:** Physical small business hub(s) will be created and staffed with Small Business Advocates and IA staff who will deliver a unified, impartial, customer-centered assessment and referral services for small businesses. A virtual portal will underpin and support the physical hubs and technical assistance network.
- KPIs:

Awareness of hub/service

Portal reach/ engagement and # foot traffic through physical hub(s) # small
businesses, and %
vulnerable small
business engaged
and navigated to
support

# supported small
businesses becoming
financially stable,
and/or increase
turnover (by more than
20%) and/ or
employment (and # of
jobs) as a result of the
support

Small business satisfaction levels with the navigation and support





#### **Program: Permanently Affordable Commercial Space**

- Outcomes: Non-profit partners will acquire commercial space and lease it to small businesses, makers, and arts/ cultural tenants who have been adversely impacted by COVID at below-market rates.
- Program Description: Program will create permanently affordable commercial space in LMI and/or gentrifying neighborhoods. Invest Atlanta will utilize ARP funds to help subsidize rent and require as a condition that the property be affordable to address the inequality of business access to affordable commercial space.
- KPIs:

# sqft. made permanently affordable (broken out by NPU)

# of businesses supported (financial impact, and % minority/female owned)

Portal reach and engagement and foot traffic through physical hub(s)



#### **Program: Hiring and Jobs Program for Vulnerable Populations**

- Outcomes: Supporting residents from vulnerable populations access good and promising jobs.
- Program Description: Vulnerable populations, including people experiencing homelessness and reentry populations are supported to become job ready. Many of them are placed into paid work experiences, apprenticeships and or good/ promising jobs. Wrap-around services will be provided to those accessing training.
- KPIs:
  - # vulnerable residents who:

Are reached or engaged by NPUs

Supported and placed into paid work experience, apprenticeships or good/promising jobs

Still engaged in the labor market after 12 months





#### Program: Regional Partnership for Upskilling in Key Growth Industries

- Outcomes: Support unemployed, underemployed, displaced and low-wage workers develop the skills/credentials
  they need to be able to access growing, middle wage jobs in key growth industries. Many of them subsequently
  secure good/ promising jobs in these industries.
- Program Description: Industry-led training, mentoring and support for workers to enter/ transition to key growth industries.
- KPIs:
  - # un/underemployed workers/ job seekers who:

# supported workers/ job seekers who: Are reached or engaged by NPUs

Access necessary supports and commence training

Complete training in identified programs

Secure paid work experience, apprenticeships and/ or good/ promising jobs Workforce
Development



#### American Rescue Plan Act

#### **Execution Timeline**

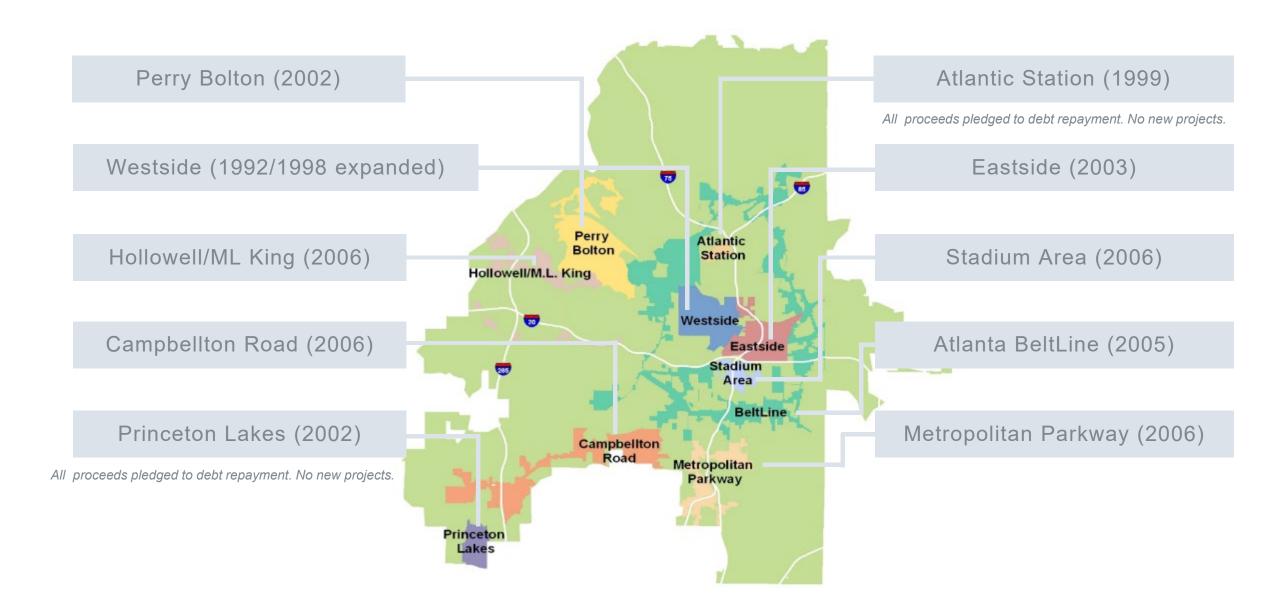


# **TAD Quarterly Update**

May 11, 2022



#### Atlanta's Tax Allocation Districts and Corridors



In 2021, TAD funding was utilized to help construct new affordable and workforce rental and for-sale housing, community/non-profit office space, small-scale retail, restaurant and public safety infrastructure projects.

- Usage: \$33.2M in TAD increment was awarded to 27 projects or programs in eight TADs leveraging over \$389M in private investment
- Projects: TAD increment will be used to construct:

1,305

Total Housing
Units (SF and MF)

998

Affordable Units (for sale and rental)

20+

Years of Committed Affordability

163,000 ft<sup>2</sup>

new commercial, office and institutional development, including significant historic preservation improvements in the Sweet Auburn neighborhood.

# 2021 TAD Activity

2021 TAD Ap	prova	s
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													<del> </del>
Desires	1	DI	Housing Units	Affordable Units	Retail/Other SF	Office SF	TAD Funding	D: C	1	TAD	TAD Program		Executed
Project 377 Edgewood	Location 377 Edgewood	Developer Bohica II. LLC	Units	Units	4,300		\$486,771	Project Cost \$2,297,083	<b>Leveraged \$</b> \$1,810,312	Eastside		Approved Jan-21	- DA
					4,300	12,000		\$149,435	\$74,435	Westside	Resurgens	Feb-21	+
	692 Lindsay St	Integrity Transformations CDC Navmar, LLC			1,848		\$1,450,000 \$1,450,000	\$4,320,944	-	Westside Eastside	Resurgens	Feb-21	+
Be On Edgewood	395 Edgewood	Most Worshipful Prince Hall Grand Lodge					<u> </u>	<del>  ' '</del>	\$2,870,944		Community Empowerment		+
	330 Auburn	,	-	00	5,000		\$1,500,000	\$10,155,801	\$8,655,801	Eastside	Community Empowerment	Feb-21	+
	1091/1095 Tucker	Atlanta Land Trust/Intown Builders	1	29			\$1,170,000	\$10,896,859	\$9,726,859	Beltline	Increment	Feb-21	
1060 DLH Mixed Use Predevelopment		10th St. Ventures/Urban Oasis					\$250,000	\$1,000,000	\$750,000	Beltline	PreDev Loan	Feb-21	
	302 Auburn Ave	Asa Fain		15	2,000		\$200,000	\$810,670	\$610,670	Eastside	DFIG	Mar-21	Nov-21
	Carey, Almond, Grove Park		25	40			\$2,600,000	\$19,686,704	\$17,086,704	Perry Bolton	General	Mar-21	Sep-21
Thrive Residential	302 Decatur St	Mercy Housing		117			\$915,000	\$27,718,954	\$26,803,954	Eastside	Ascension	Apr-21	Jun-21
1055 Arden Multifamily	1055 Arden	Prestwick/ANDP	10	48			\$1,470,000	\$15,020,514	\$13,550,514	Beltline	Increment	Apr-21	
	98 Cone St		89	140	25,752		\$4,000,000	\$44,297,686	\$40,297,686	Westside	Ascension	Apr-21	
Citywide Security Camera Program	Campbellton TAD	Atlanta Police Foundation					\$238,200	\$238,200	\$0	Campbellton	General	Apr-21	
	Eastside TAD	"					\$734,000	\$734,000	\$0	Eastside	General	Apr-21	
	Hollowell/ML King TAD	"					\$60,500	\$60,500	\$0		General	Apr-21	
"	Metropolitan TAD	"					\$100,800	\$100,800	\$0	Metropolitan	General	Apr-21	
	Perry Bolton TAD	"					\$123,200	\$123,200	\$0	Perry Bolton	General	Apr-21	
"	Stadium TAD	"					\$70,200	\$70,200	\$0	Stadium	General	Apr-21	
"	Westside TAD	п					\$259,100	\$259,100	\$0	Westside	General	Apr-21	
1265 Lakewood	1265 Lakewood	Prestwick Development		160			\$1,000,000	\$31,715,878	\$30,715,878	Beltline	Increment	May-21	
Skyline Apartments	1090 Hank Aaron Dr.	Exact Capital Group, LLC		250			\$2,000,000	\$80,756,627	\$78,756,627	Beltline	Increment	Aug-21	
Parkview Townhomes	561 Thurmond	Riddle Property Group	49	21			\$2,000,000	\$20,605,378	\$18,605,378	Westside	Ascension	Aug-21	T
Henderson Place Apartments	131 Grape/514 Irwin	HDDC/Mercy Housing SE		76	7,500		\$3,100,000	\$19,668,216	\$16,568,216	Eastside	Ascension	Aug-21	T
The Proctor	703 Lindsay St.	Windsor Stevens	100	38	10,000		\$3,200,000	\$44,567,495	\$41,367,495	Westside	Ascension	Aug-21	T
Sweet Auburn Hero Walk	Sweet Auburn	Sweet Auburn Works					\$200,000	\$4,700,000	\$4,500,000	Eastside	General	Aug-21	T
Sweet Auburn Infrastructure Initiative	Sweet Auburn	ADID/CAP					\$2,473,000	\$3,443,750	\$970,750	Eastside	General	Aug-21	T
King of Pops	552 Decatur St.	KoP/Rainbow Umbrella			5,000	2,000	\$200,000	\$345,681	\$145,681	Eastside	DFIG	Aug-21	T
Community Builder/75 Griffin St.	75 Griffin St.	Royal Family Properties		2			\$36,000	\$89,598	\$53,598	Westside	CIF	Sep-21	Dec-21
Jacobs Auto	2295 Ben Hill Rd.	Jacob Auto, LLC			3,500		\$20,000	\$28,213	\$8,213	Campbellton	SBIG	Sep-21	
Front Porch on Auburn	Auburn Ave	HDDC	27	57	31,000		\$1,000,000	\$32,576,000	\$31,576,000	Eastside	Ascension	Oct-21	
2056 Donald Lee Hollowell	2056 DLH	Ames Properties, LLC			10,500		\$500,000	\$2,327,505	\$1,827,505	Perry Bolton	Resurgens	Oct-21	1
557 Lindsay St.	557 Lindsay St.	oaksATL		6	945	685	\$534,000	\$1,425,598	\$891,598	Westside	Resurgens	Nov-21	1
Grove Park Scatterd Site Single-Family	Grove Park	Grove Park Foundation, Inc.		14			\$1,000,000	\$4,232,600	\$3,232,600	Perry Bolton	Resurgens	Nov-21	1
National Center for Civil and Human Rights	100 Ivan Allen Jr. Blvd.	National Center for Civil and Human Rights, Inc.			23,898		\$250,000	\$38,695,000	\$38,445,000	Westside	Ascension	Dec-21	
Total			307	998	131,243	31,928	<b>\$</b> 33,215,771	\$423,118,189	\$389,902,418	•		•	-

So far in 2022, TAD funding has been utilized to help construct new affordable/workforce rental housing, community and neighborhood-oriented office/commercial space, and to provide predevelopment assistance to a future catalytic mixed-use development downtown.

- Usage: \$4.9M in TAD increment was awarded to 4 projects or programs in four TADs leveraging over \$42M in private investment
- **Projects:** TAD increment will be used to construct:

155
Total Housing
Units

129
Affordable
Units

**20+**Years of Committed
Affordability

15,000 ft<sup>2</sup>

new commercial and office development.

# 2022 TAD Activity

2022 1	AD Ap	provals
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			_		Retail/Other		Structure							Executed
Project	Location	Developer	Units	Units	SF	Office SF	Parking	TAD Funding	Project Cost	Leveraged \$	TAD	TAD Program	Approved	. DA
201 Joseph E. Lowery Commercial	201 Joseph E. Lowery	SAC Welch Holdings, LLC				15,000		\$660,000	\$3,625,173	\$2,965,173	Westside	Resurgens	Feb-22	
	360Peachtree St. NE	Evergreen Redevelopment, LLC & Atl												
360 Peachtree St. Predevelopment Phase I		1st UMC						\$250,000	\$2,760,000	\$2,510,000	Eastside	Predevelopment Loan	Feb-22	
Brentwood Commons	2770 Campbellton Rd.	Wendover Group	5	108				\$2,600,000	\$29,671,923	\$27,071,923	Campbellton	Pay-As-You-Go	Feb-22	
The Trust at Oakland City Townhones (for sale)	1024 Donnelly Ave.	Atlanta Land Trust	21	21				\$1,480,000	\$11,230,081	\$9,750,081	Beltline	Increment	Mar-22	
Total		_	26	129		15,000		\$4,990,000	\$47,287,177	\$42,297,177				

## 2021-2022 TAD Activity

#### **INVESTATIANTA**







Brentwood Commons- Affordable Multifamily, Campbellton







OaksATL/557 Lindsay St. – Affordable Multifamily and Retail, Westside

## 2021-2022 TAD Activity

#### **INVESTATIANTA**







2056 Donald Lee Hollowell – Medical Office/Commercial, Perry Bolton

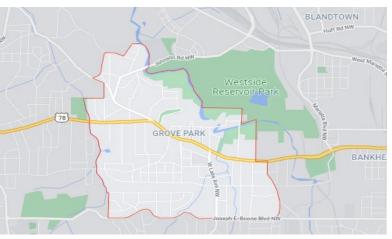


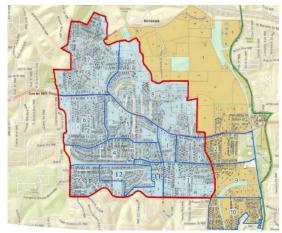




201 Joseph E. Lowery – Office/Commercial, Westside







#### Grove Park Scattered Site- Affordable For Sale Residential, Perry Bolton







National Center for Civil and Human Rights Expansion— Cultural/Education, Westside

# Women's Entrepreneurship Initiative Key Metrics & KPIs

WEI Cohorts Portfolio	(21 businesses	reporting as	of Dec. 31, 20	21)
	•		,	,

Number of Full Time Jobs created and retained since beginning program 82

Number of Contract Workers created and retained since beginning program 478

Number of Internships created and retained since beginning program 38

Business Scalability / Average Annual Revenue Increase since beginning program \$476,063

Average dollar amount invested in each start up since beginning program \$208,271

Capital Invested since beginning the WEI Program \$4,373,689



# WorkSource Atlanta Quarterly Update



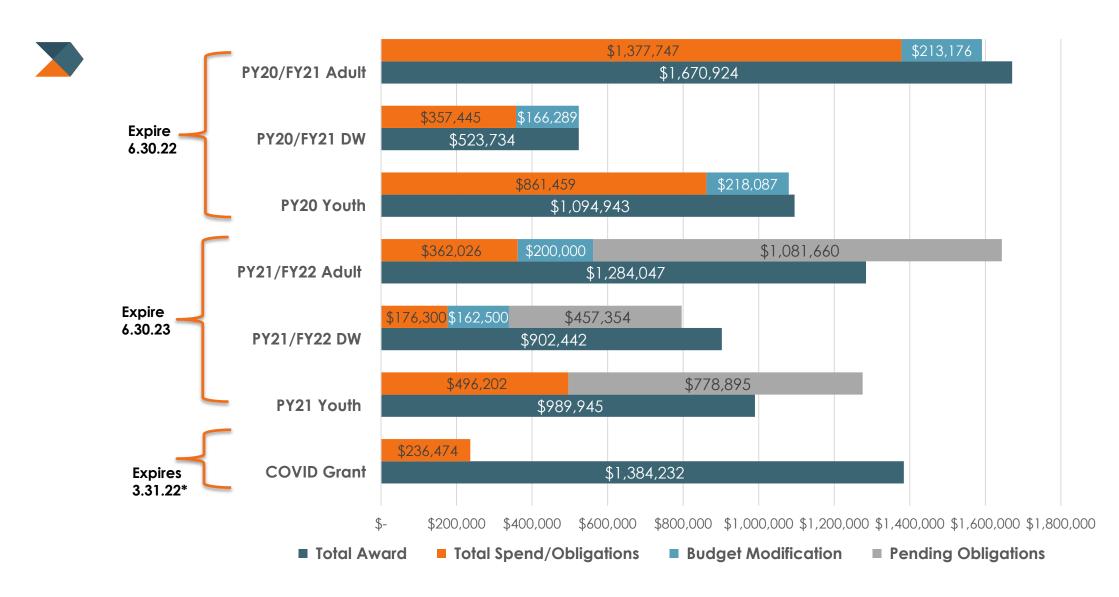
# **WorkSource Atlanta Performance**

Program Year (Jul - Jun)	# Adults Served	# Adults Enrolled	# Dislocated Workers Served	# Dislocated Workers Enrolled	# Youth Served	# Youth Enrolled	# Services Provided
2016	490	147	63	42	414	146	933
2017	290	166	39	18	276	133	590
2018	773	660	53	42	228	134	1041
2019	723	363	47	27	106	52	876
2020	248	130	58	38	177	122	483
2021 YTD	270	124	82	58	182	96	1,070











# WorkSource Atlanta Program & Admin Updates

### Increasing Access

- Hired a Community
   Outreach Coordinator
- Collaborating with Westside Works, Goodwill and Gateway for information sessions.
- Working with public libraries to add more affiliate sites

#### Admin

- Completed state monitoring with only 3 minor findings.
- Completed three RFPs for Youth, Adult/ Dislocated Worker, & One-Stop Operator
- Conducting a full review of open files.

#### Outcomes

- GED Graduation
   March 30, 11 AM
   Celebrating 8 individuals
- Placed our first On-the-Job Trainee
- Reduced time to eligibility from 72 to 45 days





# Questions?

