

Department of Grants and Community Development

Department Overview | City of Atlanta

September 2021



Agenda



- Key Metrics Review
 - Timeliness of Expenditures
 - Program Outcomes
 - Compliance
 - Progress Points

MISSION

Further affordable, equitable, and resilient communities throughout Atlanta.

VISION

The City of Atlanta has a vibrant culture, booming economy, and welcoming spirit. We seek to provide opportunities within this great City for all Atlantans to prosper. Our work is done through the investment of grant funds, seeking to serve our most vulnerable residents and strengthen our communities.





Key Programs

1. HUD Entitlement Grants

- Community Development Block Grant (CDBG)
- Home Investment Partnership program (HOME)
- Emergency Solutions Grant (ESG)
- Housing Opportunities for Persons With AIDS (HOPWA) program

2. Section 8 (project-based rental assistance)

3. Federal Recovery Funds (Neighborhood Stabilization Program)

4. Competitive Grants (other federal grants, philanthropic grants)



Department Top Priorities

- 1. Hire and train staff** – growing from a staff of 30 to 50 and ensure all staff have access to and receive training on regulatory requirements and procedures
- 2. Addressing historical compliance issues** – monitoring findings, special conditions, single audit findings
- 3. Improve the timely and compliant administration of grant agreements** - reimbursement processing and tracking, outcome tracking, contracting, and training for providers
- 4. Improve the notice of funding availability (NOFA) process and systems** – clearer applications, higher quality applicants, better evaluation and selection processes
- 5. Improve engagement and trust within the community** – better communications, well structured and utilized advisory councils



Department Metrics

The Department primarily measures success in three ways:

Program Outcomes: Achieving the desired outcomes established for our programs and within each project.

- Sample measure – actual vs. planned outcomes

Timeliness of Expenditures: Expending the funding we have been entrusted to administer in a timely manner and ensuring payments to our partners in a timely manner.

- Sample measure – timeliness ratio, days to pay invoices

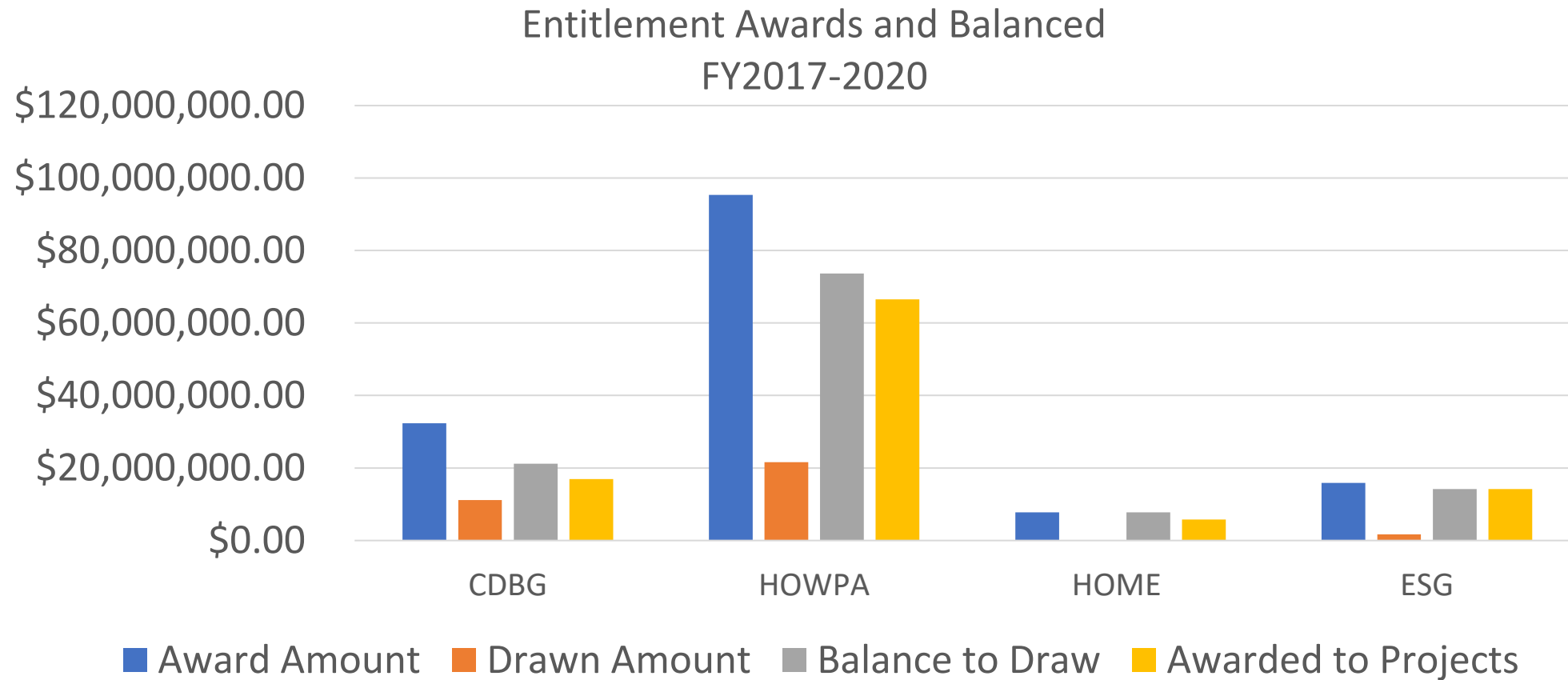
Compliance: Ensuring compliance to grant program policies and eligibility.

- Sample measure - monitoring findings, monitoring's conducted

Each staff member of the Department plays a critical role in tracking, measuring, and meeting these Department metrics.



Timeliness of Expenditures





Timeliness of Expenditures

City of Atlanta HUD Grants 2017-2020 Status Overview

Program	Award Amount	Drawn Amount	Balance to Draw	Awarded to Projects	# of Ongoing Projects
CDBG	\$32,303,466.00	\$11,923,660.09	\$20,379,805.91	\$30,011,903.78	139
HOWPA	\$95,300,842.00	\$32,316,432.32	\$62,984,409.68	\$90,247,153.81	39
HOME	\$7,742,466.00	\$0.00	\$7,742,466.00	\$5,809,170.08	12
ESG	\$15,862,154.00	\$1,767,535.61	\$3,108,022.79	\$12,754,131.21	36

- The City of Atlanta awards funds to projects submitted through its NOFA process, legislation, and contractual process.
- CoA provides funds to service providers in advance of drawing allocated funds from HUD.
- CoA draws funds from HUD upon submission and review of complete eligible reimbursement requests from services provider.



Program Outcomes 2020

CDBG: Provided services to 4,950 individuals and households through the following activities: acquisition, ADA and facility improvements, blight remediation, energy conservation, public services, affordable housing and economic development (small business loans) HOME.

ESG: Served 980 households with the following services: emergency and transitional shelter operations, direct services for homeless individuals/households through essential services, homelessness prevention services/interventions and rapid re-housing.

HOME: Served 23 households with the following services: direct housing services for(, first-time homebuyer assistance, tenant-based rental assistance, and affordable rental housing opportunities

HOPWA: Served 1,926 households with the following services: housing assistance; tenant-based rental assistance (TBRA), short-term rent, mortgage and utility (STRMU) assistance, housing facility operations, housing information, support services/resource identification.



Compliance

Special Conditions

- HUD placed special conditions on HOPWA funds based upon previous monitoring's
- DGCD has successfully completed all but one special conditions
- DGCD has regained access to draw HOPWA funds

Progress Points

- Revised HOPWA Policies and Procedures approved
- Revised HOPWA Sponsor Manual approved, completed provider training
- Revised Internal Controls Policy approved
- Ongoing Professional Development for Staff
- Ongoing Technical Assistance for Providers and Subrecipients
- Ongoing Monitoring Plan of Service Providers



Questions?

