

Renew Atlanta & TSPOST Review of Expenditures

Amanda Noble, City Auditor Stephanie Jackson, Deputy City Auditor Brad Garvey, Audit Manager Matthew Ervin, Senior Performance Auditor January 16, 2019

Audit Objectives

- What Renew Atlanta & TSPLOST projects have been completed or are currently in progress and how much has been spent on them, including projects paid for with the Renew Atlanta bond premium?
- What are the total expenditures to date and remaining balances in the Renew Atlanta bond, TSPLOST, and Renew Atlanta bond premium funds?
- Do project lists and expenditures match across Renew Atlanta/TSPLOST internal documentation, Oracle, and the public website?
- How do current project lists differ from the legislated project lists in resolutions 15-R-3527 and 16-R-3712?
- Do projects not on the legislated lists, including projects paid from the Renew Atlanta bond premium, qualify for bond and/or TSPLOST funding?

Methodology

- Reviewing the official statement relating to the Renew Atlanta bond issuance and Renew Atlanta and TSPLOST authorizing legislation
- Reviewing a report from Renew Atlanta/TSPLOST's scheduler, project lists from the Renew Atlanta/TSPLOST website, Oracle (the city's financial system of record), and Renew Atlanta/TSPLOST's internal financial activity summaries
- Reconciling data from Oracle to Renew Atlanta/TSPLOST's internal financial activity summaries



Findings Overview

Renew Atlanta

- 65% of Renew Atlanta funds spent or encumbered
- o 54% were under construction or in close out
- Design and soft costs high compared to program goals

Renew Atlanta Bond Premium

Supplemented other projects and funded work by City Auditor's Office

TSPLOST

- Most (63%) of active TSPLOST projects were in construction procurement
- 9% of possible TSPLOST funds spent or encumbered

Active Project Lists and Legislated Project Lists

- 205 out of 228 legislated Renew Atlanta projects were on active project list
- Changes to project lists appeared consistent with requirements

Renew Atlanta/TSPLOST Controls

- Oracle records and Renew Atlanta/TSPLOST records reconciled
- o This is an improvement from inconsistencies found in earlier audit

Renew Atlanta Projects as of July 31, 2018

| Category | Not Started | Activation | Design Procurement | Design | Construction Procurement | Construction Under Contract | Construction | Close Out | Closed | On Hold | Unknown | Total |
|---------------------|----------------|------------|-----------------------|--------|-----------------------------|-----------------------------------|--------------|--------------|--------|------------|---------|-------|
| Citywide Horizontal | 2 | 0 | 2 | 66 | 29 | 10 | 53 | 80 | 3 | 12 | 5 | 262 |
| Local Horizontal | 0 | 7 | 0 | 17 | 5 | 14 | 35 | 61 | 1 | 4 | 6 | 150 |
| Total Horizontal | 2 | 7 | 2 | 83 | 34 | 24 | 88 | 141 | 4 | 16 | 10* | 411 |
| Citywide Vertical | 0 | 0 | 0 | 1 | 8 | 0 | 7 | 27 | 0 | 0 | 5 | 48 |
| Local Vertical | 0 | 0 | 5 | 11 | 17** | 0 | 7 | 5 | 0 | 0 | 2 | 47 |
| Total Vertical | 0 | 0 | 5 | 12 | 25 | 0 | 14 | 32 | 0 | 0 | 7 | 95 |
| Total Renew Atlanta | 2 | 7 | 7 | 95 | 59 | 24 | 102 | 173 | 4 | 16 | 17 | 506 |

Notes: *Wieuca/Phipps Roundabout is listed under Citywide Traffic Signals and Horizontal CD7, and is funded by both

**Goldsboro Park is listed under Vertical CD2 and Vertical CD6

Source: Report from Renew Atlanta/TSPLOST scheduler, Renew Atlanta/TSPLOST Financial Activity Summaries, and Oracle

| Category | Funding | Spent | Remaining Encumbered | Remaining Unencumbered |
|---------------------------|---------------|---------------|-------------------------|---------------------------|
| Total Horizontal Citywide | \$136,890,757 | \$57,411,750 | \$42,526,368 | \$36,952,639 |
| Total Horizontal Local | \$49,562,616 | \$10,504,749 | \$8,089,872 | \$30,967,995 |
| Total Horizontal | \$186,453,373 | \$67,916,499 | \$50,616,239 | \$67,920,634 |
| Total Vertical Citywide | \$45,546,627 | \$32,668,790 | \$2,414,000 | \$10,463,837 |
| Total Vertical Local | \$18,000,000 | \$3,067,146 | \$2,246,432 | \$12,686,422 |
| Total Vertical | \$63,546,627 | \$35,735,936 | \$4,660,432 | \$23,150,259 |
| Total Renew Atlanta | \$250,000,000 | \$103,652,436 | \$55,276,671 | \$91,070,893 |

Source: Report from Renew Atlanta/TSPLOST scheduler, Renew Atlanta Financial Activity Summaries, and Oracle

Renew Atlanta Bond Premium as of July 31, 2018

| Horizontal Projects | Spent/Transferred | Encumbered | | | | | |
|---|-------------------|-------------|--|--|--|--|--|
| Grant Park Parking Deck | \$1,300,000 | | | | | | |
| Northside Drive Pedestrian Bridge | \$13,365,664 | \$1,856,860 | | | | | |
| HPCC/NCR Public Improvements | \$750,000 | | | | | | |
| City Auditor's Office | \$99,055 | | | | | | |
| Vertical Projects | Spent | Encumbered | | | | | |
| City Plaza Transaction | \$5,000,000 | | | | | | |
| 364 Payments & 10 Commitments to 72 Vendors | \$4,049,508 | \$100,352 | | | | | |
| City Auditor's Office | \$29,917 | \$50,000 | | | | | |
| Remaining Funds | | | | | | | |
| Horizontal | \$9,568,514 | | | | | | |
| Vertical | \$850 | | | | | | |
| City Auditor's Office | \$321,029 | | | | | | |

Source: Oracle, 16-O-1255, 16-R-3951, 16-R-4510, 17-O-1148, 18-R-3283

TSPLOST Projects as of July 31, 2018

| Category | Design Procurement | Design | Construction Procurement | Construction | Close Out | Closed | Total |
|-------------------------------|-----------------------|--------|-----------------------------|--------------|--------------|--------|-------|
| Complete Streets | 1 | 1 | 0 | 0 | 0 | 0 | 2 |
| Multi-Use Trail | 0 | 0 | 0 | 0 | 1 | 0 | 1 |
| Sidewalks and Streetscapes | 0 | 0 | 1 | 1 | 0 | 0 | 2 |
| Streets: Capacity | | | | | | | |
| Improvements | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| Partnership and Matching Fund | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| Signal Coordination | 0 | 1 | 14 | 0 | 0 | 0 | 15 |
| Total TSPLOST | 1 | 6 | 15 | 1 | 1 | 0 | 24* |

Note: *In addition to these 24 projects, TSPLOST money was also used in the purchase of land adjacent to

Piedmont Park

Source: Report from Renew Atlanta/TSPLOST scheduler, Renew Atlanta/TSPLOST Financial Activity Summaries,

and Oracle

TSPLOST Projects as of July 31, 2018

| Category | Legislated if Maximum Collected | Spent | Remaining Encumbered | Remaining if Maximum Collected |
|--|---------------------------------------|--------------|-------------------------|--------------------------------------|
| Atlanta BeltLine | \$65,900,000 | \$5,000,000 | \$0 | \$60,900,000 |
| Complete Streets | \$75,398,139 | \$153,384 | \$712,578 | \$74,532,177 |
| Multi-Use Trails | \$18,475,152 | \$3,166,077 | \$433,923 | \$14,875,152 |
| Sidewalks and Streetscapes | \$69,611,838 | \$7,224,205 | \$1,397,094 | \$60,990,539 |
| Neighborhood Greenways | \$4,107,013 | \$0 | \$0 | \$4,107,013 |
| Street, Capacity, and Vehicular Improvements | \$37,797,500 | \$0 | \$0 | \$37,797,500 |
| Signal Coordination | \$40,000,000 | \$339,152 | \$521,937 | \$39,138,911 |
| Project Scoping and Engineering Studies | \$4,000,000 | \$0 | \$0 | \$4,000,000 |
| Relay Bike Share | \$3,000,000 | \$0 | \$0 | \$3,000,000 |
| Partnership and Matching Funding | \$40,000,000 | \$10,050,000 | \$300,000 | \$29,650,000 |
| TSPLOST Program Management/Soft Costs | \$17,914,482 | \$2,962,450 | \$1,378,966 | \$13,573,066 |
| Total | \$376,204,124 | \$28,895,268 | \$4,744,499 | \$342,564,357 |

Source: Resolution 16-R-3712, **r**eport from Renew Atlanta/TSPLOST scheduler, TSPLOST Financial Activity Summaries, and Oracle

Changes to Project List Appear to Have Met Requirements

- Of the 228 projects listed that were to be paid for with citywide money, 205 were still on the Renew Atlanta project list at the end of July 2018, while 23 were not.
- Current list also contains additional projects not on the 2015 list
- Changes appear to be consistent with the requirements of both the bond issue and of the council legislation

23 Citywide Projects Dropped

- Bridges
 - Bankhead Avenue
- Complete Streets
 - o Peachtree Street/Road
- Roadway Resurfacing
 - o Beverly Road
 - o Cheshire Bridge Road
 - Lakewood Avenue
 - o Lakewood Way
 - o Oakland Drive
- School Beacons
 - o Bethune Elementary School
 - o Brown Middle School
 - o Jones Elementary School
 - Kipp Atlanta Collegiate
 - o Oglethorpe Elementary School New Name: North Metro
 - o Parkside Elementary School

- University Community School
- o West End Academy (11, 12) School
- Traffic Signal Improvements
 - o Martin L King, Jr. Drive @ 1-285 N/B Ramp
 - o Martin L King, Jr. Drive @ Peachtree Street
 - o Martin L King, Jr. Drive @ Pryor Street
 - o McDaniel Street @ Peters Street
 - Moreland Avenue@ Eastland Road & Sunshine Plaza Driveway
 - o Moreland Avenue@ McDonough Boulevard
 - o Peachtree Street@ Garnett Street
 - Pryor Street@ Underground Atlanta Crosswalk

61 Citywide Projects Added

- Bridges
 - o Central Avenue
 - West Lake Avenue
- Complete Streets
 - o Lynhurst Drive
- Roadway Resurfacing
 - o W. Paces Ferry Rd I-75 To City Limits
 - o Jefferson St, Phase 2
 - o Spring St, Phase 1
 - o Peachtree Rd
 - Buckhead Loop (Lenox Rd)
 - Lakewood Freeway (Arthur B. Langford Jr. Parkway)
 - o 8th St, Phase 2
 - o Williams St
 - o Spring St, Phase 2
 - o Browntown Rd
 - o Joseph E. Lowery

- o R.D. Abernathy Blvd
- o Fair Dr
- Metropolitan Pkwy
- o Northside Pkwy Phase 1
- o Northside Pkwy Phase 2
- o Bolton Rd
- o Collier Drive
- o Fairburn Rd Phase 1
- o Fairburn Rd Phase 2
- o Campbellton Rd
- o Jackson St
- o Auburn Ave
- o Peachtree St
- o Ellis St
- o Carnegie Way
- o Andrew Young International Blvd
- o Centennial Olympic Park Dr
- o Luckie St
- o Park Pl
- Edgewood Ave

Projects Added (cont'd)

School Beacons

- o The Kindezi School
- o Morningside Elementary School
- Martin Luther King Jr. Middle School
- Kipp Ways Academy
- Centennial Academy
- o Cleveland Elementary School
- Drew Charter Memorial School
- o Kipp Strive Academy
- o Atlanta Classical Academy
- o Alonzo Crim High School
- o Burgess-Peterson Academy
- o Hope Hill Elementary School

Traffic Signal Improvements

- Marietta Boulevard @ Coronet Way
- Campbellton Rd @ Venetian / Kenilworth
- o Campbellton Rd @ Stanton
- o 10th St. Pedestrian Safety
- o Piedmont Ave. Pedestrian Safety
- North Highland Ave. Pedestrian Safety
- License Plate Readers (LPR) -Safety Comm (Reallocation Ord. 16-O-1255)
- o Piedmont Ave @ Decatur St
- AIM Fiber Communication Projects
- o Wieuca Phipps Rndbt

Projects Added (cont'd)

- Traffic Communication Corridors
 - o Howell Mill Rd (TCC)
 - o Centennial Olympic Park Dr (TCC)
 - o Roxboro Road (TCC)
 - o Boulevard (TCC)
 - Monroe Dr TCC Extension Phase 1

Questions?

