

Department of Grants and Community Development

CDHS Update
April 25, 2023

Deborah Lonon, Commissioner





DGCD

We are DGCD:

Doing good in our community

Grounded in service

**Committed to Moving Atlanta
Forward**

Dedicated to excellence



Key Programs

1. HUD Entitlement Grants

- Community Development Block Grant (CDBG)
- Home Investment Partnership Program (HOME)
- Emergency Solutions Grant (ESG)
- Housing Opportunities for Persons With AIDS (HOPWA)

2. Section 8 (project-based rental assistance)

3. Federal Recovery Funds (Neighborhood Stabilization Program)

4. Competitive Grants (other federal grants, philanthropic grants)



DGCD Key Facts

1. Serves the City's most vulnerable residents and outcomes include:
 - In PY2022, served 1573 residents with CDBG funding, expended \$3,594,545 in CDBG funding
 - Assisted 1215 HOPWA households, expended \$12,619,642 HOPWA funding
 - Assist with approximately 50 home purchases
 - Assisted more than 1000 persons with homeless prevention services, expended \$6,059,176 in ESG funding for PY2022
2. Grant administration aligned with Mayor's four pillars:
 - Affordable Housing Supply and Support
 - Safe, Sanitary, and Low-Barrier Housing and Support Services for People Living with HIV/AIDS
 - Assistance for Currently Homeless Persons and Families
 - Aid to Public Facilities, Facility Improvements, and Public Infrastructure
 - Blight Reduction and Neighborhood Cleanups
 - Economic Development and Small Business Incentives
 - Fair Housing, Housing Counseling, and Legal Services
 - Public Services
3. Deployed more than \$22M in entitlement grant funds for PY 2022
4. Competitive grants – Assisted departments with more than 30 grant applications



DGCD Metrics

Program Outcomes: Achieve the desired outcomes established for programs and within each project in alignment with CoA's Consolidated Plan

- Sample measure – actual vs. planned outcomes

Timeliness of Expenditures: Expend the funding CoA has been entrusted to administer in a timely manner and ensure payments to partner agencies in a timely manner

- Sample measure – timeliness ratio, days to pay invoices

Compliance: Ensure compliance with grant program policies and procedures

- Sample measure - monitoring findings, timely monitoring of agencies



DGCD Metrics cont.

CDBG Priorities:

- 100% Low Income Benefit (Public Services)
- 51% Low Income Benefit (Capital Projects)
- Area Benefit (Capital Projects)
- Presumed Benefit (Public Services or Capital Projects)
- Job Creation/Retention for Low Income Individuals
- Slum/Blight Elimination

ESG Priorities:

- Housing Relocation & Stabilization plan
- Rapid Rehousing
- Rental Assistance



DGCD Metrics concl.

HOPWA Priorities:

- Promote affordable, accessible, available, and adequate housing
- Increase housing options by targeting HOPWA resources and connection to non-HOPWA housing resources
- Promote increased housing stability and maximum independence
- Ensure adequate supportive services that promote housing stability and ongoing access to care and support
- Leverage HOPWA resources to connect to existing systems of healthcare, supportive services, and affordable housing

HOME Priorities:

- Permanent or Transitional Housing
- Affordable Housing via gap financing for acquisition, new construction, or rehabilitation
- Multi-family development
- Community Housing Development Organization (CHDO)



Competitive Grants Update

Competitive Compliance Report - FY2022, Quarter 2 and 3 Combined

Number of Applications/Awards	Total	Fund Amount
Grant Opportunities Considered	26	
Grant Application Submitted	7	
Grant Applications Pending Submission	5	
Estimated Fund Amount to be Awarded	10	\$7,818,858
Awards Received	2	
Total Fund Amount Awarded to Date		\$3,532,000



Payment updates – ESG

ESG AP Paid Invoice Report (01-01-2023 thru 4-17-2023)		
Row Labels		Sum of Distribution Amount
24/7 Gateway, LLC	\$	15,542.02
Atlanta Harm Reduction Coalition, Inc	\$	39,399.99
Covenant House Georgia	\$	178,194.11
Grady Health System	\$	73,489.11
Our House, Inc	\$	26,039.62
Partners For Home	\$	8,260.67
Project Community Connection, Inc	\$	407,684.61
The Salvation Army, A Georgia Corporation	\$	9,647.04
Travelers Aid Of Metro Atlanta	\$	182,979.14
Zaban Paradies Center	\$	91,529.06
Grand Total	\$	1,032,765.37



Payment updates cont. -CDBG

CDBG AP Paid Invoice Report 01-01-2023 thru 4-17-2023	
Row Labels	Sum of Distribution Amount
24/7 Gateway, LLC	\$ 30,000.00
Caringworks, Inc	\$ 49,912.87
Central Outreach & Advocacy Center, Inc	\$ 15,141.77
Cohnreznick	\$ 68,813.25
Covenant House Georgia	\$ 36,098.78
Cox Enterprises D/B/A Atlanta Journal/Constitution	\$ 5,359.00
Essence of Hope, Inc	\$ 1,950.00
Families First, Inc	\$ 2,848.34
Georgia Superior Court Clerks Cooperative Authority	\$ 158.20
Internal Reflections, LLC	\$ 4,375.00
Marta	\$ 70.00
Metro Fair Housing Ser, Inc	\$ 15,194.08
Midtown Assistance Center, Inc.	\$ 41,893.40
Mundo Hispanico	\$ 1,125.00
Nan Mckay & Associates, Inc	\$ 975.00
Nehemiah Project Community Development Corporation	\$ 164,028.85
Nicholas House	\$ 109,118.40
Partners For Home	\$ 103,191.67
Partnership Against Domestic Violence	\$ 24,759.52
Peachstate Psychiatric Services, Inc.	\$ 3,750.00
Positive Transition Services, Inc.	\$ 1,428.00
Quality Living Services, Inc.	\$ 50,000.00
Rebuilding Together Atlanta, Inc	\$ 77,536.32
Rubio & Son Interior Inc	\$ 204,761.00
Samantha Robertson	\$ 415.50
Society Of St. Vincent De Paul Georgia	\$ 12,630.84
Standard Of Care Psychological Services	\$ 4,200.00
Utaco Boatwright	\$ 591.78
Verizon Wireless C/O Pnc (Ibas Billing)	\$ 9,677.52
Grand Total	\$ 1,040,004.09



Payment updates cont. HOPWA

HOPWA AP Paid Invoice Report (01-01-2023 thru 04-17-2023)	
Row Labels	Sum of Distribution Amount
Affordable Housing Solutions Inc	\$ 510,866.00
Africas Children Fund	\$ 336,001.70
Aid Atlanta Inc	\$ 492,541.45
Antioch Urban Ministries, Inc	\$ 95,866.75
Atlanta Legal Aid Society Inc	\$ 145,416.37
Carahsoft Technology Corp	\$ 26,748.75
Caringworks, Inc	\$ 5,784.05
Dekalb County Board of Health	\$ 59,154.51
FURNITURE BANK OF METRO ATLANTA INC	\$ 75,736.31
Here'S To Life Inc	\$ 52,436.78
Jerusalem House Inc.	\$ 1,333,546.72
Naesm, Inc	\$ 13,123.94
Project Open Hand	\$ 661,345.15
Southside Medical Center, Inc	\$ 18,376.43
Travelers Aid Of Metro Atlanta	\$ 785,466.23
United Way Of Greater Atlanta	\$ 348,421.25
Verizon Wireless C/O Pnc (Ibas Billing)	\$ 4,838.78
Grand Total	\$ 4,965,671.17



Draw down updates

FY 15	Allocation	Current Balances as of 4.7.2023
CDBG	\$6,721,270.00	\$0.00
HOME	\$1,475,293.00	\$512,013.17
HESG	\$611,614.00	\$0.00
HOPWA	\$18,078,087.00	\$0.00

FY 16	Allocation	Current Balances as of 4.7.2023
CDBG	\$6,703,852.00	\$1,000,453.98
HOME	\$1,532,314.00	\$1,520,591.00
HESG	\$605,049.00	\$0.00
HOPWA	\$17,939,490.69	\$0.00

FY 17	Allocation	Current Balances as of 4.7.2023
CDBG	\$6,613,822.00	\$1,326,515.20
HOME	\$1,525,065.00	\$1,379,620.84
HESG	\$886,082.21	\$0.00
HOPWA	\$23,085,738.00	\$0.00

FY 18	Allocation	Current Balances as of 4.7.2023
CDBG	\$7,185,087.00	\$1,575,638.02
HOME	\$2,136,864.00	\$1,851,211.00
HESG	\$547,300.23	\$0.00
HOPWA	\$23,101,950.00	\$0.00

FY 19	Allocation	Current Balances as of 4.7.2023
CDBG	\$7,139,553.00	\$2,008,300.08
HOME	\$1,967,828.00	\$1,967,828.00
HESG	\$609,670.00	\$0.00
HOPWA	\$23,000,301.00	\$14,615,820.43

FY 20	Allocation	Current Balances as of 4.7.2023
CDBG	\$7,155,196.00	\$4,658,857.08
CDBG-CV	\$7,913,409.00	\$4,829,959.39
HOME	\$2,112,709.00	\$2,112,709.00
HESG	\$627,336.00	\$378,185.49
HESG-CV	\$14,878,413.20	\$2,511,312.51
HOPWA	\$22,795,464.00	\$14,489,275.46
HOPWA-CV	\$3,317,389.00	\$2,502,280.69



Draw down updates

FY 21	Allocation	Current Balances as of 4.7.2023
CDBG	\$7,084,844.00	\$7,084,844.00
HOME	\$2,204,974.00	\$2,204,974.00
HOME ARP	\$7,991,553.00	\$7,991,553.00
ESG	\$610,308.00	\$610,308.00
HOPWA	\$22,712,066.00	\$22,712,066.00

FY 22	Allocation	Current Balances as of 4.7.2023
CDBG	\$7,004,069.00	\$7,004,069.00
HOME	\$2,515,212.00	\$2,515,212.00
ESG	\$595,555.00	\$595,555.00
HOPWA	\$12,997,884.00	\$12,997,884.00



DGCD's Updated Plan of Action

Hire and retain qualified staff

- Recruit candidates for key management vacancies; filled all leadership positions

Resolve the backlog of reimbursements

- Paid all properly submitted outstanding 2020 and 2021 reimbursement requests
- Transitioned to a monitoring-based approach for reimbursement requests
- Reimbursement process reduced from 144 days to less than 30-day average

Conduct ongoing training for service providers

- Leveraged HUD TA, contractors, and City experts to conduct reimbursement and contract management trainings for grant service providers on a monthly basis for staff and quarterly basis for service providers; Ongoing comprehensive training for staff with required certifications of completion

Regularly conduct subrecipient monitoring

- Conduct desk monitoring and full monitoring as mandated by HUD



DGCD's Updated Plan of Action Concl.

Issue improved notices of funding availability (NOFA)

- Conducted separate NOFAs for CDBG, ESG, and HOPWA
- Completed NOFA process for previously jeopardized HOME allocations
- Streamlined process for awarding grants, targeting service providers with proven capabilities that will meet top priorities as identified in CoA's Consolidated Plan

Conduct monthly draw downs to meet federal deadlines

- Conducting timely draws of entitlement funds

Purchase and implement an improved grant management system

- Utilized ARPA funds to implement new grant management software system that is integrated with HUD's grant management system

Increase engagement with CoA departments in the area of competitive grants



Questions