

# Department of Grants and Community Development

CDHS Update  
January 24, 2023

Deborah Lonon, Commissioner





# DGCD Key Facts

1. Serves the City's most vulnerable residents and outcomes include:
  - Rehabilitate approximately 100 houses annually
  - Provide TBRA for approximately 450 households annually
  - Assist with approximately 50 home purchases
  - Prevent homelessness for more than 1000 persons annually
  
2. Support administration of grants for key priorities of the Mayor and City:
  - Affordable Housing Supply and Support
  - Safe, Sanitary, and Low-Barrier Housing and Support Services for People Living with HIV/AIDS
  - Assistance for Currently Homeless Persons and Families
  - Aid to Public Facilities, Facility Improvements, and Public Infrastructure
  - Blight Reduction and Neighborhood Cleanups
  - Economic Development and Small Business Incentives
  - Fair Housing, Housing Counseling, and Legal Services
  - Public Services
  
3. Manage between 125 – 150 projects
  
4. Responsible for deploying more than \$30M annually



# Key Programs

## 1. HUD Entitlement Grants

- Community Development Block Grant (CDBG)
- Home Investment Partnership Program (HOME)
- Emergency Solutions Grant (ESG)
- Housing Opportunities for Persons With AIDS (HOPWA)

## 2. Section 8 ( project-based rental assistance)

## 3. Federal Recovery Funds (Neighborhood Stabilization Program)

## 4. Competitive Grants (other federal grants, philanthropic grants)



# DGCD Metrics

**Program Outcomes:** Achieve the desired outcomes established for programs and within each project in alignment with CoA's Consolidated Plan

- Sample measure – actual vs. planned outcomes

**Timeliness of Expenditures:** Expend the funding CoA has been entrusted to administer in a timely manner and ensure payments to partner agencies in a timely manner

- Sample measure – timeliness ratio, days to pay invoices

**Compliance:** Ensure compliance with grant program policies and procedures

- Sample measure - monitoring findings, timely monitoring of agencies



# DGCD Metrics cont.

---

## **CDBG Priorities:**

- 100% Low Income Benefit (Public Services)
- 51% Low Income Benefit (Capital Projects)
- Area Benefit (Capital Projects)
- Presumed Benefit (Public Services or Capital Projects)
- Job Creation/Retention for Low Income Individuals
- Slum/Blight Elimination

## **ESG Priorities:**

- Housing Relocation & Stabilization plan
- Rapid Rehousing
- Rental Assistance



# DGCD Metrics concl.

## **HOPWA Priorities:**

- Promote affordable, accessible, available, and adequate housing
- Increase housing options by targeting HOPWA resources and connection to non-HOPWA housing resources
- Promote increased housing stability and maximum independence
- Ensure adequate supportive services that promote housing stability and ongoing access to care and support
- Leverage HOPWA resources to connect to existing systems of healthcare, supportive services, and affordable housing

## **HOME Priorities:**

- Permanent or Transitional Housing
- Affordable Housing via gap financing for acquisition, new construction, or rehabilitation
- Multi-family development
- Community Housing Development Organization (CHDO)



# Payment updates – ESG

ESG AP Paid Invoice Report (01-01-2023 thru 1-23-2023)	
Row Labels	Sum of Distribution Amount
Project Community Connection, Inc	\$ 237,295.12
The Salvation Army, A Georgia Corporation	\$ 8,359.06
<b>Grand Total</b>	<b>\$ 245,654.18</b>



# Payment updates cont. – CDBG

CDBG AP Paid Invoice Report (01-01-2023 thru 01-23-2023)	
Row Labels	Sum of Distribution Amount
Atlanta Journal Constitution	\$ 2,668.00
Caringworks, Inc	\$ 27,711.06
Covenant House Georgia	\$ 4,730.95
Georgia Superior Court Clerks Cooperative Authority	\$ 81.35
Internal Reflections, LLC	\$ 875.00
Midtown Assistance Center, Inc.	\$ 34,664.47
Nehemiah Project Community Development Corporation	\$ 59,259.06
Peachstate Psychiatric Services, Inc.	\$ 750.00
Rebuilding Together Atlanta, Inc	\$ 8,720.66
Standard Of Care Psychological Services	\$ 600.00
<b>Grand Total</b>	<b>\$ 140,060.55</b>





## Payment updates cont. - HOPWA

HOPWA AP Paid Invoice Report	
Row Labels	Sum of Distribution Amount
Africas Children Fund	\$ 136,506.51
Aid Atlanta Inc	\$ 120,936.09
Caringworks, Inc	\$ 2,942.84
Here'S To Life Inc	\$ 52,436.78
Jerusalem House Inc.	\$ 86,907.09
Project Open Hand	\$ 2,516.09
Southside Medical Center, Inc	\$ 18,376.43
Travelers Aid Of Metro Atlanta	\$ 155,553.19
<b>Grand Total</b>	<b>\$ 576,175.02</b>



# Draw down updates



	CV/ARP	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22
<b>CDBG</b>	9/28	Drawn	8/23	2024	2025	2026	2027	2028	2029
<b>ESG</b>	9/23,3/24	Drawn	Drawn	Drawn	Drawn	Drawn	4/23	2023	2024
<b>HOPWA</b>	3/23	Drawn	Drawn	Drawn	Drawn	3/23	2023	2024	2025
<b>HOME</b>	9/30	2023	2024	2025	2026	2027	2028	2029	2030



# DGCD Ongoing Plan of Action

## **Hire and retain qualified staff**

- Interviewing candidates for key management vacancies

## **Resolve the backlog of reimbursements**

- DGCD has resolved its backlog of properly submitted reimbursements
- Reimbursement process reduced from 144 days to 30-day consistently

## **Conduct ongoing training for service providers**

- Leveraged HUD TA, contractors, and City experts to conduct reimbursement and contract management trainings for grant service providers on a monthly basis for staff and quarterly basis for service providers; Ongoing comprehensive training for staff

## **Regularly conduct subrecipient monitoring**

- Conduct subrecipient monitoring as mandated by HUD



# **DGCD Ongoing Plan of Action Concl.**

## **Issue improved notices of funding availability (NOFA)**

- Conducted separate NOFAs for CDBG, ESG, and HOPWA
- Awarded City's remaining CDBG, ESG, and HOPWA funds
- Currently awarding City's HOME funds across FY15-FY22

## **Conduct draw downs monthly and meet federal deadlines**

- Continue conducting timely draws of entitlement funds
- Awaiting HUD's response to City's request for extension to expend and draw HOPWA 19 funds
- Actively working to bring City's HOME Program into compliance

## **Purchase and implement an improved grant management system**

- Currently implementing new grant management system (Neighborly)



# Questions