

13-C-0414

(Do Not Write Above This Line)

A COMMUNICATION

A COMMUNICATION BY DEPARTMENT OF FINANCE, SUBMITTING THE 2013 FIVE-YEAR FINANCIAL PLAN.

Filed w/o objection by full Council 4/15/13

- CONSENT REFER
- REGULAR REPORT REFER
- ADVERTISE & REFER
- 1st ADOPT 2nd READ & REFER
- PERSONAL PAPER REFER

Date Referred

Referred To:

Date Referred

Referred To:

Date Referred

Referred To:

First Reading

Committee _____
 Date _____
 Chair _____
 Referred To _____

Fin/Pln
 Committee _____
 Date 2-27-13
 Chair _____
 Action
 Fav, Adv, Hold (see rev. side)
 Other _____
 Members _____

 Refer To _____

Committee _____
 Date _____
 Chair _____
 Action
 Fav, Adv, Hold (see rev. side)
 Other _____
 Members _____

 Refer To _____

Fin/Pln
 Committee _____
 Date 3-27-13
 Chair Teresa D. Adams
 Action
 Fav, Adv, Hold (see rev. side)
 Other Accepted
 Members Crystal Archibald
C.T. Mark
Alisa
Jadren

 Refer To _____

Committee _____
 Date _____
 Chair _____
 Action
 Fav, Adv, Hold (see rev. side)
 Other _____
 Members _____

 Refer To _____

FINAL COUNCIL ACTION

- 2nd
- 1st & 2nd
- 3rd
- Consent
- V Vote
- RC Vote

CERTIFIED

CERTIFIED
 APR 15 2013
 ATLANTA CITY COUNCIL PRESIDENT
[Signature]

CERTIFIED
 APR 15 2013
 Rhonda Daphnia Johnson
 MUNICIPAL CLERK

MAYOR'S ACTION

RCS# 2644
4/15/13
3:21 PM

Atlanta City Council

13-C-0414

DEPT. OF FINANCE SUBMITTING THE 2013
FIVE (5) YEAR FINANCIAL PLAN
FILE

YEAS: 12
NAYS: 0
ABSTENTIONS: 0
NOT VOTING: 2
EXCUSED: 1
ABSENT 1

Y Smith	Y Archibong	Y Moore	Y Bond
NV Hall	Y Wan	Y Martin	Y Watson
Y Young	Y Shook	Y Bottoms	E Willis
Y Winslow	Y Adrean	B Sheperd	NV Mitchell

13-C-0414

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PREFACE

CITY OFFICIALS

CITY ORGANIZATIONAL STRUCTURE

READER'S GUIDE

PURPOSE

FIVE YEAR PLAN



CITY OFFICIALS



Kasim Reed
Mayor

Duriya M. Farooqui
Chief Operating Officer

Candace L. Byrd
Chief of Staff

J. Anthony Beard
Chief Financial Officer

Cathy Hampton
City Attorney

MEMBERS OF CITY COUNCIL

Cesar Mitchell
Council President

Carla Smith
District 1

Kwanza Hall
District 2

Ivory Lee Young, Jr.
District 3

Cleta Winslow
District 4

Natalyn Mosby Archibong
District 5

Alex Wan
District 6

Howard Shook
District 7

Yolanda Adrean
District 8

Felicia Moore
District 9

C.T. Martin
District 10

Keisha Bottoms
District 11

Joyce M. Sheperd
District 12

Michael Julian Bond
Post 1, At-Large

Aaron Watson
Post 2, At-Large

H. Lamar Willis
Post 3, At-Large

Rhonda Dauphin-Johnson
Municipal Clerk

JUDICIAL OFFICERS

COURT OPERATIONS

Crystal A. Gaines
Chief Judge

PUBLIC DEFENDER

Rosalie Joy
Interim Public Defender

SOLICITOR

Raines F. Carter
City Solicitor

BOARD OFFICERS

ATLANTA CITIZENS REVIEW DIRECTOR

Samuel Lee Reid II
Executive Director

ETHICS OFFICER

Nina Hickson
Ethics Officer

CITY INTERNAL AUDITOR

Leslie Ward
City Auditor

DEPARTMENT OFFICERS

AVIATION

Louis E. Miller
General Manager

CORRECTIONS

Patrick Labat
Corrections Chief

FINANCE

J. Anthony Beard
Chief Financial Officer

FIRE & RESCUE SERVICES

Kelvin J. Cochran
Fire Chief

HUMAN RESOURCES

Yvonne Yancy
Commissioner

INFORMATION TECHNOLOGY

Michael Dogan
Interim Chief Information Officer

LAW

Cathy Hampton
City Attorney

PARKS, RECREATION & CULTURAL AFFAIRS

George Dusenbury
Commissioner

PLANNING & COMMUNITY DEVELOPMENT

James E. Shelby
Commissioner

POLICE SERVICES

George N. Turner
Police Chief

PROCUREMENT

Adam L. Smith
Chief Procurement Officer

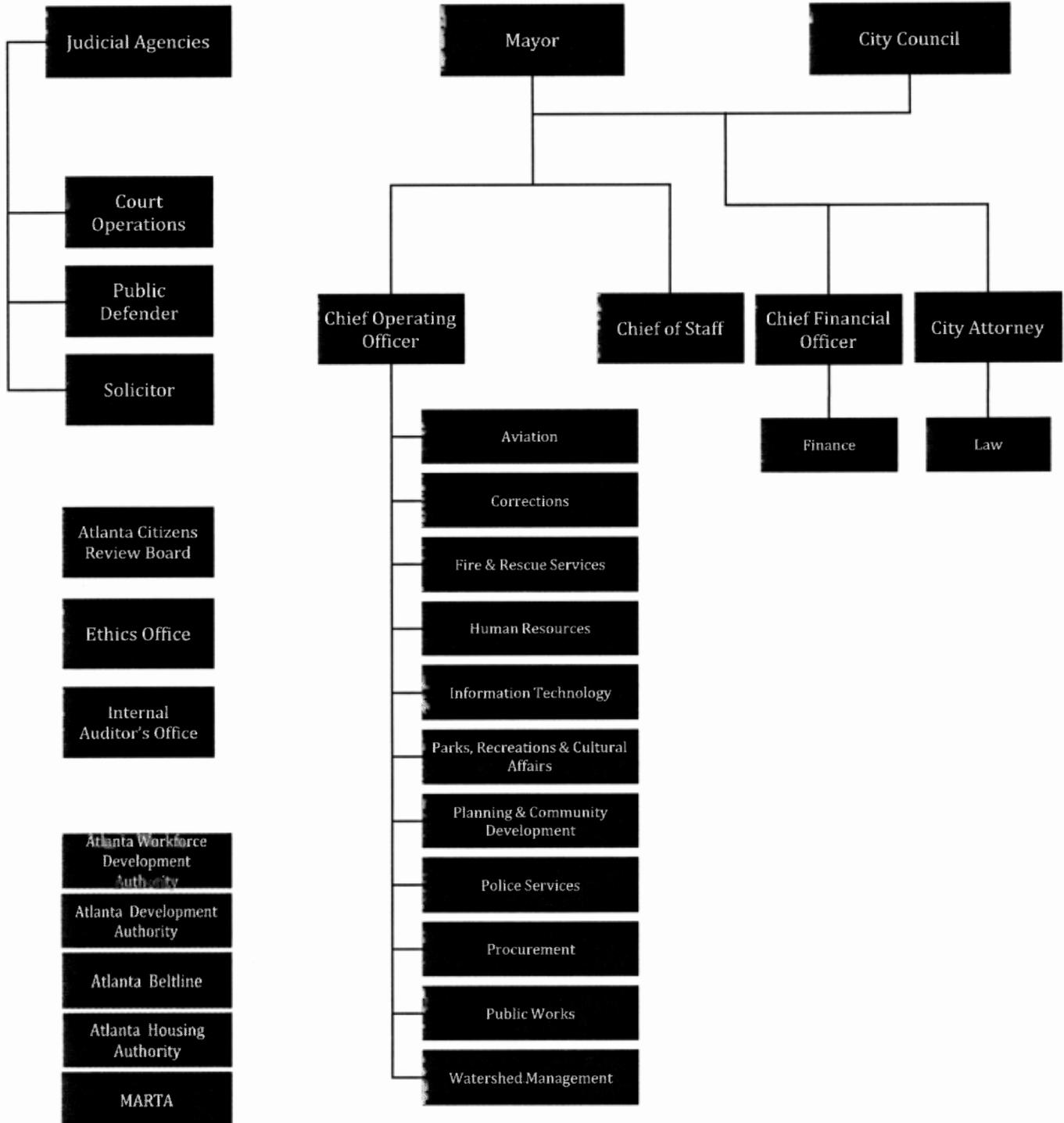
PUBLIC WORKS

Richard Mendoza
Commissioner

WATERSHED MANAGEMENT

Jo Ann J. Macrina
Commissioner

CITY ORGANIZATIONAL STRUCTURE





READER'S GUIDE

The City of Atlanta's Five Year Plan document is intended to provide information in such a manner that the lay reader can understand the operations of the City. The **Reader's Guide** describes the structure of the FY2014 City of Atlanta Five Year Plan and outlines its contents. The FY2014 Five Year Plan has overview sections and detail on the overall financial data of the City of Atlanta. The entire document will be posted on the City's website at www.atlantaga.gov after it is adopted by City Council.

The Preface - provides an overview of the City officials, organizational structure, and purpose.

Introduction- provides the Mayor's and CFO's transmittal letter, which presents the framework for the City operations and services for the next five years.

Five Year Revenue Overview and Projections - It includes detailed information on the City's economic outlook, which provides the basis for revenue projections and methodology as well as historical trends, account details of major revenue sources.

Five Year Expenditure Overview and Projections - provides expense budget summaries for all operating funds and key performance plans for the next five years.

Fund Balances- includes the audited and projected fund balances of the various operating funds.

Debt Management - provides a summary for the City's general debt obligations, bond ratings and debt coverage ratios.

Appendix - includes legislation and other essential information.

PURPOSE

The City's introduction of a five year planning process allows the City to identify future revenue and expense trends and proactively identify ways to improve financial viability. A five-year plan is a critical forecasting tool for the City. The refinement of assumptions, historical trends and policy decisions will have a direct impact on the City's ability to address volatile economic conditions.

Ordinance 09-0-1406 was adopted on September 21, 2009, and it codifies the requirement to complete a five-year stabilization plan that is updated annually. The Ordinance directs the City to consider and present specific financial issues that are critical to the City's financial future by October 15 of each year. It further requires that in subsequent years, the City Council will formally adopt a plan by the 3rd Monday in January.

The legislation was updated (11-0-1415) to allow the Chief Financial Officer to consider information from the prior year closeout and auditor's recommendations.

The Mayor shall present to the governing body by February 15 of each year a five-year financial stabilization plan consisting of the following elements:

- (1) A five-year projection of general fund revenues broken down by major category; the projection shall identify the economic trends and assumptions upon which such projection is based.
- (2) A five-year projection of total general fund expenses on a departmental level; Such expense projection shall assume the continuation of department operations as they exist in the current general fund budget and shall take into account the following:
 - i. The effect of inflation on general fund budgeted costs
 - ii. A projection of pension costs as provided by the city's actuaries
 - iii. Costs occurring in future years that the city is legally obligated to pay
- (3) A calculation of the surplus or deficit produced by the projected revenues and expenditures described in (1) and (2) above
- (4) A cost estimate of long-term initiatives of the city; such initiatives shall include, but are not limited to: long-term operating infrastructure and capital infrastructure needs and the elimination of deficit positions in funds that are subsidized or have historically been subsidized by the general fund. At any time the governing body of the city may, by resolution request specific long-term initiatives to be included in the five-year financial stabilization plan.
- (5) A comprehensive list of revenue initiatives the city may pursue during the five years covered by the financial stabilization plan, including an estimate of the revenues to be produced by such initiatives.
- (6) A comprehensive list of cost saving initiatives the city may pursue during the five years covered by the financial stabilization plan, including an estimate of costs saved by such initiatives.

The governing body shall adopt the financial stabilization plan by April 30 of each year. In no event shall the governing body adopt the budget for the upcoming fiscal year prior to consideration of the financial stabilization plan.