

00- R-1198

(Do Not Write Above This Line)

A RESOLUTION BY CITY UTILITIES COMMITTEE

AUTHORIZING THE MAYOR OR HIS DESIGNEE TO ENTER INTO AMENDMENT NUMBER 2 WITH BROWN AND CALDWELL AND PRICEWATERHOUSECOOPERS, LLP AND HARRINGTON GEORGE AND DUNN FOR FC-6816-97, CONSULTANT/TECHNICAL ASSESSMENT, COMPREHENSIVE PLAN AND IMPLEMENTATION STRATEGIES FOR OPERATION OF WATER, WASTEWATER AND SEWER OPERATIONS IN AN AMOUNT NOT TO EXCEED TWO MILLION EIGHT HUNDRED THOUSAND DOLLARS (\$2,800,000.00) ON BEHALF OF THE DEPARTMENT OF PUBLIC WORKS AND DEPARTMENT OF WATER. ALL CONTRACTED WORK SHALL BE CHARGED TO AND PAID FROM FUND ACCOUNT AND CENTER NUMBER: 2J01 524001 T31001.

AS AMENDED ADOPTED BY

- CONSENT REFER
REGULAR REPORT REF
ADVERTISE & REFER
1st ADOPT 2nd READ & REFER
PERSONAL PAPER REFER

Date Referred

Referred To:

Date Referred

Referred To:

Date Referred

Referred To:

First Reading

Committee
Date
Chair
Referred to

Committee
Date
Chair
Action:
Other:
Members
Refer To

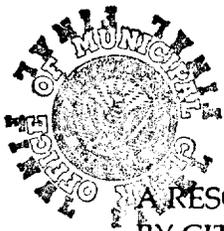
FINAL COUNCIL ACTION
2nd
1st & 2nd
3rd
Consent
V Vote
RC Vote

CERTIFIED

CERTIFIED
SEP 5 2000

CERTIFIED
SEP 0 5 2000
Municipal Clerk

MAYOR'S ACTION
APPROVED
SEP 13 2000
MAYOR



CITY COUNCIL
ATLANTA, GEORGIA

A RESOLUTION
BY CITY UTILITIES COMMITTEE

00- R -1198

AUTHORIZING THE MAYOR OR HIS DESIGNEE TO ENTER INTO AMENDMENT NUMBER 2 WITH BROWN AND CALDWELL PRICEWATERHOUSECOOPERS, LLP AND HARRINGTON GEORGE AND DUNN FOR FC-6816-97, CONSULTANT/TECHNICAL ASSESSMENT, COMPREHENSIVE PLAN AND IMPLEMENTATION STRATEGIES FOR OPERATION OF WATER, WASTEWATER AND SEWER OPERATIONS IN AN AMOUNT NOT TO EXCEED TWO MILLION EIGHT HUNDRED THOUSAND DOLLARS (\$2,800,000.00) ON BEHALF OF THE DEPARTMENT OF PUBLIC WORKS AND DEPARTMENT OF WATER. ALL CONTRACTED WORK SHALL BE CHARGED TO AND PAID FROM FUND ACCOUNT AND CENTER NUMBER: 2J21 524001 T31001.

WHEREAS, the City did enter into an agreement with the Consultant for FC-6816-97, Consultant/Technical Assessment, Comprehensive Plan and Implementation Strategies for Operation of Water, Wastewater and Sewer Operations in an amount not to exceed Three Hundred Eighty Two Thousand Three Dollars (\$382,003.00); and

WHEREAS, Resolution 98-R-0182 adopted by Council on March 2, 1998 and approved by the Mayor on March 5, 1998, authorized Brown and Caldwell, PricewaterhouseCoopers, LLP and Harrington George and Dunn to initiate Phase II services necessary to support the City's Contract Management/Reengineering Program in an amount not to exceed One Million One Hundred Sixty three One Hundred Fifty Six Dollars (\$1,163,156.00); and

WHEREAS, the City did enter into an Amendment Agreement No. 1 for continued professional services with the Consultant in an amount not to exceed Two Million Four Hundred and Ninety Three Thousand Seven Hundred and Fifty Dollars (\$2,493,750.00); and

WHEREAS, it is necessary to increase the scope of services to be provided by the Consultant to support the Department of Water's oversight of the Water Contract; ongoing reengineering program; WRC staffing assistance and services; and continued professional services for previously authorized functions; and

WHEREAS, the Consultant has performed satisfactorily over the period of the contract; and

WHEREAS, the Commissioners of the Department of Public Works and the Department of Water and the Director of the Bureau of Purchasing and Real Estate have recommended Amendment Number 1 be executed with Brown and Caldwell, PricewaterhouseCoopers, LLP and Harrington George and Dunn in an amount not to exceed Two Million Eight Hundred Thousand Dollars (\$2,800,000.00); and



WHEREAS, the terms, conditions, clauses and stipulations of the original agreement shall not be changed, except as amended; and

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF ATLANTA, GEORGIA, that the Mayor or his designee be and is hereby authorized to enter into Amendment Number 2 with Brown and Caldwell, PricewaterhouseCoopers, LLP and Harrington George and Dunn for FC-6816-97, Consultant/Technical Assessment, Comprehensive Plan and Implementation Strategies for Operation of Water, Wastewater and Sewer Operations in an amount not to exceed Two Million Eight Hundred Thousand (\$2,800,000.00); and

BE IT FURTHER RESOLVED, that the Director of the Bureau of Purchasing and Real Estate be and is hereby directed to prepare an appropriate Amendment Agreement for execution by the Mayor, to be approved by the City Attorney as to form.

BE IT FURTHER RESOLVED, that this Amendment Number 2 shall not become binding on the City, and the City shall incur no liability upon same until such contract has been executed by the Mayor and delivered to the contracting party.

BE IT FINALLY RESOLVED, that all serves for said contracted work shall be charged to and paid from fund account and center number: **2J21 524001 T31001**.

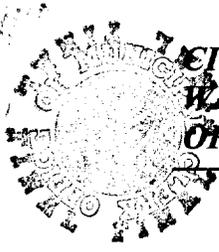
A true copy,

Phonda Dauphin Johnson
Municipal Clerk, CMC

ADOPTED as amended by the Council
APPROVED by the Mayor

SEP 05, 2000
SEP 13, 2000

Amendment Incorporated by tcp 9/08/00



ATTACHMENT 1

SCOPE OF WORK

The City of Atlanta authorized the Consultant Team of Brown and Caldwell, PricewaterhouseCoopers, and Harrington, George and Dunn to initiate Phase 2 of the City's Technical Assessment, Comprehensive Plan and Implementation Strategies for Operation of Water, Wastewater and Sewer Operations (FC-6816-97) in March 1998. That scope of services included tasks to be conducted through January 1999 associated with the three elements of the City's Contract Management/Reengineering Program: contract management of the Water System; contract management of the R.M. Clayton WRC; and reengineering of the sewer and wastewater operations. Amendments were made to the original contract that authorized the Consultant Team to continue with ongoing reengineering work, give technical support to the contract management program, and assist the City with monitoring and oversight of the 20-year Water Contract.

This scope of services includes services to support the Water Department's oversight of the Water Contract; the ongoing reengineering program; WRC staffing assistance and services; and other ongoing, previously-authorized functions.

Part I below provides a listing of the tasks to be conducted by the Consultant Team.

I. TASKS

TASK A. Water Department Support

1. **Ongoing Oversight Support.** The Consultant will continue the ongoing tasks associated with the 20-Year Water Contract on a monthly, quarterly, annual or as-needed basis, as applicable. This includes:

- Assisting the City in day-to-day monitoring as required.
- Assisting the City in reviewing the Company's monthly invoices and reports that accompanies the invoice as requested.
- Assisting City in reviewing the Company's quarterly reports and/or annual reports.
- Providing support to City staff in capital project planning and in the oversight of projects implemented by Company or others.
- Assisting the City in securing design/build contractors and, in particular, expediting projects which must be implemented to meet Consent Decree requirements.

2. **Revenue Auditing and SOPs.** As previously authorized, the Consultant will continue to assist the City in Water Department revenue auditing and development of Standard Operating Procedures (SOPs).

TASK B. Public Works Reengineering

1. **Sewer Training Program Implementation.** The Consultant will develop a detailed schedule for training Sewer Division staff in field job skills, administrative and managerial job skills, and worker health and safety. The program will be developed and tracked using the existing public works training program system developed in wastewater services. The Consultant will coordinate the program with the City's program manager and personnel departments to ensure City policy and Consent Decree requirements are met. The Consultant will provide up to 18 training sessions to expedite the first years' implementation of the training program. The Consultant will lead work sessions with Sewer Division staff and that provides updates of reengineering progress and opportunities within the Sewer Division.
2. **Reengineering Committee Meetings.** The Consultant will continue to meet with the City's Reengineering Committee on a bimonthly basis. These meetings will be utilized to provide guidance and technical support during the ongoing reengineering of Sewer Operations and implement the recommendations presented in the Draft Implementation Plan for the Reengineering of the Sewer Operations Division (December 17, 1999). The meetings will also be used to track the progress of the reengineering efforts and ensure that City staff remain actively involved in the reengineering undertaking. The Consultant will continue to support City in implementing the Reengineering Program through January 2001 under this scope of work.

TASK C. WRC Staffing and Recruiting

1. **Emergency Staffing.** As part of work previously authorized by the City, the Consultant will continue to make several operations specialists available to support the Utoy Creek and R.M. Clayton Water Reclamation Centers (WRCs) operations staff until July 2000. These specialists will work on a temporary basis under the direction of current plant supervisory staff. The specialists provided will be certified operators suitable to begin training to achieve their certification in the State of



Georgia. All subcontractors for this work will agree not to compete in any way for subsequent private operations contracts for 12 months following their assignment.

2. **WRC Staff Recruiting and Staffing.** The Consultant will assist the City in recruiting additional staff to operate its WRCs. As part of this recruiting effort, the operations specialists currently assisting the WRC staff will have the option of becoming City employees at the end of their current employment contracts. The Consultant will continue its recruiting efforts based on staffing needs as determined by the City's staffing plan and available work force at the WRCs and provide the required operations specialists to the City. This Task will provide staff support through November 2000.

TASK D. Wastewater Operations Contract Support

The Consultant Team will provide contract management support services to the City for contract operations of wastewater facilities and/or functions, including design/build of some components. The Consultant will assist the City with oversight activities through the procurement phase of the process. Once the private contractor(s) is in place, the Consultant will provide oversight support through the duration of the operation and maintenance agreement for the wastewater facilities, subject to annual appropriation and mutual consent of the parties.

II. SCHEDULE

This scope of services is a follow-on of the services authorized under Phase 2 in March 1998. The scope includes services to support the Water Department's contract oversight and capital program, the reengineering program, WRC staffing, and wastewater operations contract support over approximately the next 6 to 12 months. To maintain continuity, the Consultant Team will also provide contract management support services to the City for the duration of the water and wastewater system contracts, subject to annual appropriation and mutual consent of the parties.

III. LEVEL OF EFFORT AND BUDGET

Table 1 summarizes the estimated level of effort to accomplish the proposed scope of work for continuing services.



Table 1

ESTIMATED BUDGET FOR SERVICES
BROWN AND CALDWELL CONTRACT-- AMENDMENT 3
(FC-6816-97, Operations Assessment)

Task Descriptions	Cost Range, \$
A. Water Department Support	
A1. Ongoing Oversight Support	300,000
A2. Revenue Auditing and SOPs	160,000
B. Public Works Reengineering	
B1. Sewer Training Program Implementation	300,000
B2. Reengineering Committee Meetings	50,000
C. WRC Staffing and Recruiting	
C1. Emergency WRC Staffing	325,000
C2. WRC Recruiting and Staffing	1,265,000
D. Wastewater Operations Contract Support	400,000
TOTAL	2,800,000

RCS# 2194
9/05/00
2:17 PM

Atlanta City Council

Regular Session

CONSENT

Pages: 1-12

Adopt

YEAS: 13
NAYS: 0
ABSTENTIONS: 0
NOT VOTING: 3
EXCUSED: 0
ABSENT 0

SEE ATTACHED LISTING OF
ITEMS ADOPTED/ADVERSED
ON CONSENT AGENDA

Y McCarty	Y Dorsey	Y Moore	Y Thomas	ITEM (S) REMOVED FROM <u>CONSENT AGENDA</u> 00-O-1007 00-R-1309
Y Starnes	NV Woolard	Y Martin	Y Emmons	
NV Bond	Y Morris	Y Maddox	Y Alexander	
Y Winslow	Y Muller	Y Boazman	NV Pitts	

CONSENT

09/05/00 Council Meeting	
ITEMS ADOPTED ON CONSENT AGENDA	ITEMS ADVERSED ON CONSENT AGENDA
1. 00-O-1102	40. 00-R-1235
2. 00-O-1143	41. 00-R-1245
3. 00-O-1207	42. 00-R-1246
4. 00-O-1295	43. 00-R-1247
5. 00-O-1303	44. 00-R-1248
6. 00-O-1313	45. 00-R-1249
7. 00-O-1124	46. 00-R-1250
8. 00-O-1125	47. 00-R-1251
9. 00-O-1126	48. 00-R-1252
10. 00-O-1127	49. 00-R-1253
11. 00-O-1128	50. 00-R-1254
12. 00-O-1133	51. 00-R-1255
13. 00-O-1196	52. 00-R-1256
14. 00-O-1298	53. 00-R-1257
15. 00-O-1122	54. 00-R-1258
16. 00-O-1300	55. 00-R-1259
17. 00-R-1198	56. 00-R-1260
18. 00-R-1230	57. 00-R-1261
19. 00-R-1290	58. 00-R-1262
20. 00-R-1312	59. 00-R-1263
21. 00-R-1316	60. 00-R-1264
22. 00-R-1265	
23. 00-R-1266	
24. 00-R-1267	
25. 00-R-1268	
26. 00-R-1270	
27. 00-R-1314	
28. 00-R-1229	
29. 00-R-1233	
30. 00-R-0886	
31. 00-R-1236	
32. 00-R-1237	
33. 00-R-1238	
34. 00-R-1239	
35. 00-R-1240	
36. 00-R-0241	
37. 00-R-1242	
38. 00-R-1243	
39. 00-R-1244	